



June 11, 2012

Colonel Bruce A. Estok  
District Engineer  
Department of the Army  
Seattle District, Corps of Engineers  
P. O. Box 3755  
Seattle, Washington 98124-3755

Dear Colonel Estok:

As requested during our telephone conversation of June 2<sup>nd</sup>, I am providing this confirmation that after careful consideration, the George Washington University is withdrawing from continued negotiations on a contract to perform the proposed Vessel Traffic Risk Assessment Scope of Work (SOW).

At the Corps' request, GW has supported discussions regarding a possible contract for almost a year and we continue to believe that GW has the technical expertise to complete the proposed SOW. However, we are already well past the May 21<sup>st</sup> deadline we had set to sign a contract and begin this work, and despite almost a year of discussions, there are still significant open issues that remain unresolved. It appears that the gap between the interested parties cannot be bridged. Furthermore, the university and the VTRA team cannot devote any more time to this effort.

We appreciate that you and your staff have also spent many hours trying to advance this process. While it is unfortunate that this did not progress as we both would have hoped, we do wish the Corps success in its continuing efforts with respect to the SOW. We look forward to the possibility of working with the Corps in the future.

Sincerely,

David S. Dolling  
Dean